# State of Higher Education





# **Trends and Challenges in Higher Education**

- Reliance on data analytics
- Focus on diversity, inclusion, and fairness
- Focus on health, safety and mental well-being
- Implementation of responsibility centered management (RCM)
- Increased research focus and establishment of centers
- Competency-based or "on-demand" programs
- Micro-masters and graduate certificates
- Badging and stackable programs
- Continued increase in online programs



# Trends and Challenges in Higher Education

- Opportunities in workplace development
- Moving away from standardized testing
- More scrutiny over admissions
- Higher expectations for job placement
- Virtual reality programming
- Reliance on AI for grading and student feedback
- Pathway programs for transnational education (pre-COVID)



# **Trends and Challenges in Higher Education**

- Increasing competition and cut-throat recruiting
- Shorter tenure for leadership (average president <7 years)</li>
- Title IX vs. #Metoo
- Decreasing state appropriations
- Increasing cost
- Aging faculty and insurance cost
- Decreasing enrollment (pre-COVID)
- Anti-intellectualism

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#### **Effects of COVID**

- Budget cuts, salary cuts, furloughs, layoffs, program closures
- Hiring freezes, staff promotion freezes
- College closures and mergers
- Loss of income, tax revenue, future state appropriations
- Loss of high revenue athletics
- Loss of community and cultural traditions
- Change in remote working conditions
- Change in expectations for online learning
- Questioning of the value of legacy universities
- Recession typically increases enrollment



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